



**DEPARTMENT OF COMMERCE  
UNIVERSITY OF CALCUTTA**

## **MBA (FINANCIAL MANAGEMENT)**

**ADMISSIONS – 2021 - 2023**

Applications for MBA (Financial Management) (2021-2023) are invited in the prescribed form, available from Calcutta University Sales Counter, Asutosh Building, Kolkata-700 073, from **5<sup>th</sup> April, 2021 to 25<sup>th</sup> June, 2021** between **11.00 a.m. and 3 p.m.** on payment of Rs.1,000 (Rs.500 for S.C / S.T / OBC candidates of West Bengal only) in cash (Excepting Saturdays & Sundays). Brochure and form can also be downloaded from the Calcutta University Website ([www.caluniv.ac.in](http://www.caluniv.ac.in)), and submitted along with a demand draft of Rs.1,000 (Rs.500 for S.C / S.T / OBC candidates of West Bengal only) drawn in favour of **Co-ordinator, MBA in Finance, Calcutta University** and payable at Kolkata. Total seats: 38 Indian students (including reservation as per rules) and 5 foreign students. Only CAT 2020 and / or MAT 2020 up to May 2021 qualified candidates are eligible to apply. Applications will be received in person or by post in the office of the MBA (Financial Management), Department of Commerce, University of Calcutta, Hardinge Building, 87/1, College Street, Kolkata - 700 073. Our University uses CAT / MAT for short-listing the candidates for the present course. IIMs have no role either in the selection process, or in conducting the programme. For further queries, contact MBA Office: **9681263669** during weekdays from Monday to Friday between 11.00 a.m. to 4.00 p.m.

This course has received wide recognition from the market. Students have received good offers from ICRA Analytics, PwC, Deloitte, Kotak Life, Indusind Bank, HSBC, Bandhan Bank, Axis Bank, HDFC Bank, Simplex Infrastructure, UCO Bank, Bank of Baroda, Corporation Bank, Union Bank of India, Bank of India, United Bank of India, Allahabad Bank, Canara Bank, IDBI Bank, Dena Bank, Punjab National Bank, Yes Bank, Reliance Industries, Zacks Research, CMIE, Haldia Petrochemicals, NICCO Corporation, Titagarh Wagons, and SREI.

31<sup>st</sup> March, 2021

**Prof. Dr. Tanupa Chakraborty**  
Coordinator, MBA (Financial Management)  
Department of Commerce  
University of Calcutta



**MASTER OF BUSINESS ADMINISTRATION  
MBA (FINANCIAL MANAGEMENT)  
(2021 - 2023)**

**PROSPECTUS**

Price: ₹ 1000/-

**DEPARTMENT OF COMMERCE  
UNIVERSITY OF CALCUTTA**

# MBA (Financial Management)

## University of Calcutta

### Advisory Board

Vice-Chancellor	Professor Sonali Chakravarti Banerjee
Pro Vice-Chancellor (Academic Affairs)	Professor Asis Kumar Chattopadhyay
Pro Vice-Chancellor (Business Affairs and Finance)	Professor Minakshi Ray
Registrar	Professor Debasis Das
Secretary, UCAC	Professor Dhrubaranjan Dandapat
Coordinator, MBA (Financial Management)	Professor Tanupa Chakraborty
First Coordinator, MBA in Finance	Professor Bhabatosh Banerjee

#### ***Other Members:***

Professor Ratula Chakraborti  
*East Anglia University*

Dr. P. K. Ghosh  
*Former Professor of Commerce, Delhi School of Economics, Delhi University  
& Former Vice-Chancellor, North Bengal University*

### Important Dates

Issue and Receipt of Application Forms	: 05.04.2021 (Monday) to 25.06.2021 (Friday)
Publication of List of Candidates Eligible for Group Discussion (GD) & Personal Interview (PI)	: 09.07.2021 (Friday)
Admit Cards (for GD & PI) to be distributed	: 13.07.2021 (Tuesday)
Group Discussion & Personal Interview (at Kolkata)	: 16.07.2021 (Friday)
Publication of list of successful candidates	: 30.07.2021 (Friday)
Admission to be completed by	: 31.08.2021 (Monday)
Commencement of the First Semester Classes	: To be notified in due time

## Our Faculty Members

<b>Name</b>	<b>Qualifications</b>	<b>Designation</b>
Prof. Swagata Sen	M.Com., Ph.D., AICWA	Professor
Prof. Malayendu Saha	M.Com., Ph.D., AICWA	Professor (in lien)
Prof. Dipti Kumar Chakravorty	M.Com., Ph.D.	Professor
Prof. Dhruva Ranjan Dandapat	M.Com., Ph.D., AICWA	Professor and Secretary, UCAC
Prof. Jadab Krishna Das	M.Sc. (Stat.), Ph.D.	Professor
Prof. Rajib Dasgupta	M.Com., M. Phil., Ph.D.	Professor
Prof. Kanika Chatterjee	M.Com., Ph.D.	Professor
Prof. Ashish Kumar Sana	M.Com., Ph.D.	Professor and Head of Department
Prof. Siddhartha Sankar Saha	M.Com., Ph.D.	Professor and Dean, Faculty of Commerce, Sociel Welfare & Business Management
Prof. Snehamay Bhattacharyya	M.Com., Ph.D., ACA	Professor
Prof. Tanupa Chakraborty	M.Com., M. Phil., Ph.D., ACS	Professor & Course Coordinator
Prof. Ram Prahlad Choudhary	M.Com., MBA, Ph.D.	Professor
Dr. Sajal Das	M.Com., MBA, Ph.D.	Associate Professor
Dr. Bikram Singh	M.Com., M. Phil., Ph.D.	Associate Professor
Mr. Pema Lama	M.Com., M. Phil.	Associate Professor
Dr. Swapan Sarkar	M.Com., M. Phil., Ph.D., CMA, CFA, MSF	Assistant Professor
Dr. Bappaditya Biswas	M.Com., M. Phil., Ph.D.	Assistant Professor
Mr. Atanu Pramanick	M.Com., ACS	Assistant Professor
Md. Sharique Imroze	M.Com.	Assistant Professor
CA Anandaraj Saha	M.Com., ACA	Assistant Professor

## Some of our Visiting Faculty

Name	Designation & Affiliation
Prof. Asish K.Bhattacharyya	Director, IMT Ghaziabad and Formerly Professor at IIMC
Prof. Ashok Banerjee	Professor (Finance and Control), IIMC
Prof. R. P. Banerjee	Director, EIILM
Prof. Sunil Gandhi	Professor, Department of Commerce, University of Kalyani
Prof. Sharmistha Banerjee	Professor, Department of MBM, University of Calcutta
Prof. Ananda Mohan Pal	Professor, Department of MBM, University of Calcutta
Prof. D.V. Ramana	Professor, Accounting & Finance, XIM Bhubaneswar
Prof. Ranjan K. Bal	Formerly Professor, Utkal University, Bhubaneswar
Mr. Harijiban Banerjee	Director, Senbo Engineering Ltd.
Mr. Mritunjay Acharjee	Vice President, Balmer Lawrie
Prof. Rajendra P. Srivastava	Professor, Auditing & Information Centre, University of Kansas, USA
Prof. Shyam Sunder	Professor, Economics, Management & Accounting, Yale School of Management, USA



## About the Commerce Department

The Department of Commerce, University of Calcutta, from its inception in 1922, has traversed a long way before resting on the laurels of becoming the first UGC-acclaimed Centre of Advanced Study (CAS) among Commerce Departments of UGC-approved Indian universities. The Department takes pride in its commendable performance vis-à-vis major developmental indicators such as student intake, number of teachers, published research work, updated curricula and courseware. Since a long time, the Department has been utilizing the services of numerous guest faculty members drawn from both academic institutions and industrial organizations of repute. At present, it has 20 whole time teachers and 39 guest faculty members. Many of the distinguished faculty members have done Ph.D. and are members of various professional institutions. Some of them have also travelled abroad for attending national and international seminars and conferences.

The Department, in keeping with the advancements in different branches of Commerce education, has revised the curriculum from time to time to make it compatible with contemporary challenges in the world of business practice. The immense popularity of the M.Com. programme among students compels the Department to hold classes both, during the Day and the Evening shifts. The department also runs an M.Phil. programme since 1988.

The Ph.D. programme of the Department is one of its strongest areas. A large number of researchers have got their Ph.D. degrees in accounting, finance, management and other allied areas in Commerce under the supervision of distinguished members of the faculty. At present, many research scholars are carrying on research work in various fields of studies under the guidance of faculty members.

The Department publishes a refereed bi-annual journal, Business Studies (ISSN 0970-657), based upon contributions from reputed academicians and researchers across the country.

Research and teaching performance of the teachers of the Department had earned all India recognition leading to sanction of Special Assistance Programme by the University Grants Commission in 1987. The third phase of the SAP concluded in March 2009. A number of research volumes have been published by the Department under this programme during the last two phases. National Seminars and Conferences on contemporary issues are held periodically in each year. In April 2005, the Department in recognition of its contribution to academic and research activities was granted financial support under ASIHSS—an Infrastructure Development Programme, by the University Grants Commission. Since April 2009, the Department has earned the unique distinction in the country by being awarded the Centre of Advanced Study (CAS).

Aware of the pressing need of the hour to have a Masters Degree in Finance, the Department launched a two-year full-time Master of Business Administration in Finance (MBA in Finance) in September 2005 renamed, as per UGC direction, as MBA (Financial Management) from 2017. This programme has proven successes both in academic attainments and in placement. The seventeenth batch of students (2021-2023) will be admitted herewith. Particulars about the course structure, fees payable and the Regulations are given subsequently for information of the interested students.

The course adopted Choice Based Credit System (CBCS) and Grading System from the Session (2018-20).

# MBA (Financial Management)

## 1. Name of the Course:

A two-year post-graduate degree course called Master of Business Administration in (Financial Management) or MBA (Financial Management).

## 2. Course Objectives:

To provide high quality education in business finance to the students who are expected to:

- join industry and business
- seek entrepreneurial or self-employment positions
- pursue research and teaching as a career.

## 3. Intake:

38 Indian students, plus 5 foreign students, at the beginning of the first semester.

## 4. Eligibility:

- Candidates must have qualified in CAT, 2020 or MAT 2020 upto May 2021.
- Selection will be based on an overall score comprising the following:

(i) Past academic achievements	:	100 marks
(ii) CAT or MAT	:	50 marks
(iii) Group Discussion (G.D.)	:	20 marks
(iv) Personal Interview (PI)	:	20 marks
(v) Work experience	:	10 marks
<b>Total</b>	:	<b>200 marks</b>

**N.B. The Department may screen applications based on weighted scores of (i) and (ii) above for GD and PI.**

## 5. On Eligibility Criteria (Group Discussion and Interview):

### (a) Group Discussion (20 marks)

- A topic will be written on the board for the candidates [Total number of candidates would be divided into several convenient groups].
- The candidates will get two minutes for jotting down relevant points on the topic [preparatory time].
- Candidates, on getting signal from the faculty coordinator, will start the group discussion for 20 minutes.
- Evaluation of the candidates will be made with respect to the following criteria:

Communication	:	4	marks
Analysis	:	4	marks
Participation	:	4	marks
Leadership	:	4	marks
Teamwork	:	4	marks
<b>Total</b>	:	<b>20</b>	<b>marks</b>

- v. For holding the G.D. there will be a team of 2 to 3 faculty members.
- vi. Marks given by the panel members for G.D. may be reviewed, if necessary, by the Coordinator to reduce diversity across the G.D. groups.
- vii. Marks given by each of the expert members will be taken into consideration in determining the average marks of each student in G.D.

**(b) Personal Interview (20 marks)**

i. For personal interview, there will be panel(s) of experts comprising:

- Coordinator of the course
- Dean of the Faculty of Commerce, Social Welfare and Business Management
- Head, Department of Commerce
- Senior Faculty Members of the Department
- Experts from Industry nominated by Hon'ble Vice Chancellor

ii. In the personal interview, candidates will be evaluated with regard to the following criteria:

General and subject knowledge	:	10 marks
Communication ability and personality	:	<u>10 marks</u>
<b>Total</b>	:	<b><u>20 marks</u></b>

G.D. and PI will be held in the Department of Commerce, Calcutta University.

**6. Application Money (Prospectus & Form):**

Indian Students ₹1,000 (₹500 for S.C / S.T candidates of West Bengal only)

Foreign Students \$100

Candidates may download the application form including the prospectus and send it by post, along with a Demand Draft of ₹1,000/- (₹500 for S.C / S.T candidates of West Bengal only), payable in Kolkata, in favour of “Coordinator, MBA in Finance, Calcutta University”

**7. Course Fee:**

Indian Students : ₹40,000 per semester

Foreign Students : US \$ 2,000 per semester

In addition, students will have to pay for course materials Rs. 8000/-per annum.

**Caution Deposit (refundable on completion of the course) as follows:**

Indian Students : ₹10,000

Foreign Students : \$1,000



**8. Total Amount Payable:**

**First Year (i.e., at the time of admission)**

For Indian Students ₹98,000/- [Course fee ₹80,000/- (for Semester I & II) + Caution Deposit ₹10,000/- + Study material ₹8,000/-] & for foreign students \$5000 (Course Fee US\$ 4000 for Semester I & II + Caution Deposit US\$ 1000)

**Second Year**

For Indian Students ₹88,000/- [Course fee ₹80,000/- (for Semester III & IV) + Study material ₹8000/-] & for foreign students US\$ 4,000 (Course fee for Semester III & IV).

**9. Classes will be ordinarily held at the Asutosh / Hardinge Building, College Street Campus, University of Calcutta during the Day session.**

**10. Placement:**

The Department has been maintaining rapport with many commercial and industrial organizations through its former students who are well placed. Placement will largely depend on the value addition of the students, the opportunities available in the economy and the efforts of both the students and the Department.

The placement of the earlier batches of students is extremely encouraging. Our students obtained good offers from ICRA Analytics, PwC, Deloitte, Kotak Life, Indusind Bank, HSBC, Bandhan Bank, Axis Bank, HDFC Bank, Simplex Infrastructure, UCO Bank, Bank of Baroda, Corporation Bank, Union Bank of India, Bank of India, United Bank of India, Allahabad Bank, Canara Bank, IDBI Bank, Dena Bank, Punjab National Bank, Yes Bank, Reliance Industries, Zacks Research, CMIE, Haldia Petrochemicals, NICCO Corporation, Titagarh Wagons, SENBO, and SREI. The Department expects many other reputable organizations to collaborate in the near future.

**11. Hostel accommodation:** Availability of University hostel accommodation will be on a competitive basis as per University rules. Private accommodations are also available in the City at a reasonable cost. However, the Department does not arrange any hostel accommodation for the out-station candidates.

**12. Basic Structure (papers are of 100 marks or 4 credits each):**

First year	No. of Papers	Total
Semester I	8 core papers	16
Semester II	8 core papers	
Second year	No. of Papers	Total
Semester III	8 core papers	16
Semester IV	4 DSE papers	
	4 core papers*	

(\*including a paper each on Dissertation (compulsory),  
Viva on Dissertation and Comprehensive Viva)

The course adopts Choice Based Credit System (CBCS) and Grading System from the Session (2018-20)

# REGULATIONS

## 1. General

- 1.01. The course of study leading to the Post-graduate Degree in MASTER OF BUSINESS ADMINISTRATION (FINANCIAL MANAGEMENT) of the University of Calcutta shall be conducted by the concerned Post Graduate Department.
- 1.02. The University shall lay down from time to time such subsidiary rules of admission / courses of study and methods of examination as may be deemed necessary for the maintenance of adequate standards of University Education.
- 1.03. The medium of instruction of the course shall be in English and the candidate shall have to answer the examination paper including admission test in English only.

## 2. Duration of the Course

- 2.01. Two full academic years, which will include theoretical papers, project and dissertation work, divided into four semesters.
- 2.02. The classes are ordinarily held during the Day session.

## 3. Admission

- 3.01 The minimum qualification for admission to the course is a Bachelor's Degree (10+2+3 system) with Honours in Arts / Science / Commerce / Business Administration or Bachelor's Degree (10+2+4 system) in Engineering / Technology / Medical Science / Law / Professional Courses / or its equivalent from any University recognized by the University of Calcutta.
- 3.02 The last date for the receipt of applications, the last date for admission, the date of commencement of classes of the MBA (Financial Management) course shall be fixed each year by the University.
- 3.03 The applicants for the admission to the MBA (Financial Management) course shall be required to undergo UGC specified national entrance tests like CAT, MAT, or any recognised University admission test, etc. as decided by the concerned Department each year.
- 3.04 The candidates short-listed on the basis of certain cut-off marks in the above mentioned selection test shall be required to appear for Group Discussion and Personal Interview to be conducted by a Selection Committee consisting of i) all full time faculty members and ii) at least two external experts nominated by Departmental Committee / Advisory Board/ Faculty Committee and approved by the Vice-Chancellor. The Head of the Department / Coordinator / Director shall be the ex-officio Chairman, and the Secretary, UCAC shall be an ex-officio member of such Selection Committee.
- 3.05 Each member present in the Selection Committee as stated in clause 3.04 will award marks to each candidate for Group Discussion and Personal Interview separately. The final admission test scores will be computed on the basis of the average of the marks awarded by all the members present. Marks will be awarded on the basis of various criteria as set by the Selection Committee. The candidates will be selected from that list of final scores in order of merit.
- 3.06 Total Number of seats (excluding re-admission) for the course would be as approved by the University and/or other competent authority including reserved category as per University / Government rules and regulations.
- 3.07 Admission of reserved categories students may be admitted as per existing University rules and regulations.

- 3.08 After the selection for the admission to the MBA (Financial Management) course, the candidate shall, within the date fixed by the MBA (Financial Management) Department deposit the necessary fees prescribed for the purpose. If the candidate fails to deposit the fees within the stipulated time, his/ her selection shall automatically be cancelled. Such a candidate shall not be admitted to the course unless fresh order for selection is made or an extension of the date of payment is granted by the competent authority.
- 3.09 Admission to the MBA (Financial Management) course shall only be in the first semester of the first year of the two-year academic programme.

#### 4. Course of Study

- 4.01 A candidate admitted to the MBA (Financial Management) course shall register himself/ herself as a student of the University of Calcutta.
- 4.02 The course of study for the MBA (Financial Management) course shall be two-year full time divided into four semesters.
- 4.03 Students admitted to the two-year MBA (Financial Management) course shall pursue the regular courses of lectures, and other academic arrangements made for the two-year academic term.
- 4.04 A student of the MBA (Financial Management) course shall not be permitted to seek admission concurrently to any other equivalent or higher degree course in any university.
- 4.05 A student shall be deemed to have pursued a regular course of study provided he/she has attended at least 75 per cent of the lectures delivered in aggregate for each semester course of study. If he/she has attended 65%, but less than 75%, of the total lectures delivered of his/ her course of study, he / she shall be treated as non-collegiate. Candidates attending less than 65% of total lectures delivered in a semester course of study will be treated as dis-collegiate.
- 4.06 The attendance of a candidate shall be counted from the date on which the respective classes begin, or from the date on which he/she is admitted, whichever is later.
- 4.07 The University shall have the power to condone a deficiency in attendance, as per rule.
- 4.08 A student who fails to pursue a regular course of study as stated in 4.05 to 4.07 may be allowed to take re-admission to the same course in the next year only. The re-admission fees are to be decided by the department (on self-finance courses) to the same course the next year only.
- 4.09 Students of the two-year Post Graduate Degree in MBA (Financial Management) course shall have to pursue a course of study of the papers distributed into four semesters.

Semester	No. of Papers	Total Marks	Total Credit
First Semester	08	800	32
Second Semester	08	800	32
Third Semester	08	800	32
Fourth Semester	08	800	32
<b>Total</b>	<b>32</b>	<b>3200</b>	<b>128</b>

The course adopts Choice Based Credit System (CBCS) and Grading System. Grading System is provided in Annexure – I and the Syllabus under CBCS is shown in Annexure –II.

Four Discipline Specific Elective (DSE) papers are offered during the fourth semester. In short, the semester-wise distribution of papers will be as follows:

Semester	Papers
First Semester	8 Core Papers (Paper Nos. CC 1.1 to CC 1.8)
Second Semester	8 Core Papers (Paper Nos. CC 2.1 to CC 2.8)
Third Semester	8 Core Papers (Paper Nos. CC 3.1 to CC 3.8)
Fourth Semester	4 DSE Papers (Paper Nos. DSE 4.1 & DSE 4.4) 4 Core Papers (Paper Nos. CC 4.5 to CC 4.8)

4.10 Both the Syllabus under CBCS (shown in Annexure –II) and Grading System (provided in Annexure – I) are amenable to changes by the Departmental Committee, Board of Studies and Faculty Council from time to time.

## 5. Examinations

5.01 Semester Examinations in MBA (Financial Management) course shall be held within six months in Kolkata, and at such other places or in such other mode as shall be determined from time to time by the University. The date of commencement of the examination shall be duly notified.

5.02 In each academic session, two semester course will be simultaneously conducted i.e. I and III (odd semesters) or II & IV (even semesters) for two different batches (for Day Session) and at the end of which corresponding semester examinations will be held.

5.03 A student will be allowed to appear in a semester examination only after he/she completes his/her regular MBA (Financial Management) course of study for that semester.

5.04 40% marks in any theoretical paper in any semester will be deemed as pass marks for that paper. A candidate who fails to secure 40% marks in any paper will be allowed to appear in that paper when the corresponding semester examination is held next. He / She will be allowed two such consecutive chances for each paper.

5.05 Classes for the next semester course will start immediately as per notification by the concerned Department.

5.06 Students shall have to specialize, as applicable, in DSE papers, if any, offered in Semester IV. Semester wise distribution of papers and the syllabus is provided in Annexure-II.

5.07 Semester (I + II+ III + IV) examinations will be held in 3200 marks distributed in four semesters. 20% of marks in each theoretical paper of 100 marks / each module of 50 marks will be reserved for internal assessment. The modalities of internal assessment shall be decided by the concerned Department conducting the course.

5.08 A candidate who fails in the viva voce examination / project / dissertation will have to reappear for the same when they are held next. He / she will be given two such consecutive chances.

5.09 A student will be declared to have passed the Course on the basis of the results in semesters I, II, III, IV examinations. The minimum qualifying marks for this will be 40 % in all the

papers. Students will be awarded Grades on the basis of credit weighted average grade points, where grade points for each course will be computed on the basis of percentage of marks as stated in Annexure – I. A student will be declared to have passed a Semester if at least 40% marks (Grade P) is obtained in all the papers in that semester. A student will be declared to have passed the Course if at least 40% marks (Grade P) is obtained in all the papers of the course fulfilling total 128 credits.

- 5.10 Re-examination of only two papers per semester shall be allowed for the candidates appearing at a semester examination as a whole provided he/she has secured at least 40% marks in aggregate in rest of the papers of that semester examination.
- 5.11 The evaluation of dissertation, project report and viva voce shall be conducted as decided by the Board of Studies / Advisory Committee.
- 5.12 Candidates having passed as per 5.09 but scoring less than 60 per cent marks in the aggregate will be declared to have passed the examination in the 2nd class; those scoring 60 % or more in the aggregate will be declared to have passed in the 1st class. A student will also be declared to have been placed in the specified Grade based on his/her Final GPA as stated in Annexure – I.
- 5.13 A candidate who fails to appear in one semester examination or in any paper in that examination may be allowed to appear for that examination / paper along with other semester examination (based on the syllabus in force at the time of examination) or separately when the corresponding examination is held next. He/she will be given next two consecutive chances.
- 5.14 On the completion of the results the University shall publish a list of successful candidates arranged in two classes with grade point average.
- 5.15 Each successful candidate shall receive his/her degree of MBA (Financial Management) in the form of a certificate stating the year of passing and the class and Grade in which he/she is placed along with FGPA.
- 5.16 In case any issue emerges in pursuance of this CSR or otherwise related to the CSR, the matter will be decided by the Departmental Committee and Board of Studies with the approval of the Vice-Chancellor.
- 5.17 This CSR of MBA (Financial Management) supersedes all other previous CSR of MBA (Financial Management) existing in any form.
- 5.18 This CSR will be operative from 2018-2019 admitted batches of students onwards.

## Annexure - I: Grading System

I.1: Grade for a paper is specified as below:

Grade	Meaning	% of Marks
O	Outstanding	90 - 100
E	Excellent	80 - 89
A	Very Good	70 - 79
B	Good	60 - 69
C	Average	50 - 59
P	Pass	40 - 49
F	Fail	Below 40
Ab	Absent	

I.2: **Computation of Grade Point for a paper and Grade Point Weighted Average for Semesters and the Course:**

$$\text{Grade Point} = \text{GP} = \% \frac{\text{of marks in the paper}}{10}$$

Grade Point Weighted Average = GPA

= Weighted Average of GP of the papers where credit of the papers are the weights

$$= \frac{\text{Sum total of Credit Weighted GP}}{\text{Sum total of Credits}} = \frac{\sum \text{CGP}}{\sum \text{C}}$$

SGPA is the Semester GPA i.e., the GPA of all the papers in one semester

CGPA is the Cumulative GPA i.e., the GPA of all the papers up to the current semester.

FGPA is the Final GPA i.e., the GPA of all the papers of all the semesters of the Course

I.3: (i) **Results under Grading System (where no GP is less than 4 in any paper)**

SGPA/CGPA/FGPA	Grade	Meaning
9 - 10	O	Outstanding
8 to less than 9	E	Excellent
7 to less than 8	A	Very Good
6 to less than 7	B	Good
5 to less than 6	C	Average
4 to less than 5	P	Pass

(ii) Where GP is less than 4 in any of the papers, Grade will be F meaning Fail in Semester / Course Results.

(iii) Where a candidate is absent in any of the papers, Grade will be Ab meaning Absent and result of the Semester / Course will be Fail.



## Annexure II: MBA (Financial Management) Curriculum

### YEAR 1

#### Semester I

Paper No.	Paper	Full Marks	Credit
CC 1.1	Macroeconomics and Business Environment (50 + 50)	100	4
CC 1.2	Managerial Economics	100	4
CC 1.3	Principles and Practices of Management and Organisational Behaviour (50 + 50)	100	4
CC 1.4	Fundamentals of Accounting	100	4
CC 1.5	Direct and Indirect Taxes	100	4
CC 1.6	Statistical Techniques for Managerial Decisions	100	4
CC 1.7	Management Information System	100	4
CC 1.8	Computer Applications in Business	100	4
	<b>Total</b>	<b>800</b>	<b>32</b>

#### Semester II

Paper No.	Paper	Full Marks	Credit
CC 2.1	Fundamentals of Marketing Management	100	4
CC 2.2	Business Regulatory Framework	100	4
CC 2.3	Operations Management	100	4
CC 2.4	International Business	100	4
CC 2.5	Operations Research	100	4
CC 2.6	Managerial Accounting	100	4
CC 2.7	Financial Management	100	4
CC 2.8	Research Methodology and Project Work (50 + 50)	100	4
	<b>Total</b>	<b>800</b>	<b>32</b>

## YEAR 2

### Semester III

<b>Paper No.</b>	<b>Paper</b>	<b>Full Marks</b>	<b>Credit</b>
CC 3.1	Financial Market	100	4
CC 3.2	Strategic Management	100	4
CC 3.3	Business Ethics and Corporate Governance (50 + 50)	100	4
CC 3.4	Corporate Financial Reporting and Financial Statement Analysis (50 + 50)	100	4
CC 3.5	Strategic Cost Management and Investment Analysis (50 + 50)	100	4
CC 3.6	International Financial Management	100	4
CC 3.7	Security Analysis and Portfolio Management (50 + 50)	100	4
CC 3.8	Financial Engineering	100	4
	<b>Total</b>	<b>800</b>	<b>32</b>

### Semester IV

<b>Paper No.</b>	<b>Paper</b>	<b>Full Marks</b>	<b>Credit</b>
DSE 4.1	Selected Group Paper 1 (4.1A / 4.1B)	100	4
DSE 4.2	Selected Group Paper 2 (4.2A / 4.2B)	100	4
DSE 4.3	Selected Group Paper 3 (4.3A / 4.3B)	100	4
DSE 4.4	Selected Group Paper 4 (4.4A / 4.4B)	100	4
CC 4.5	Risk Management: Tools and Applications	100	4
CC 4.6	Dissertation	150	6
CC 4.7	Viva on Dissertation	50	2
CC 4.8	Comprehensive Viva	100	4
	<b>Total</b>	<b>800</b>	<b>32</b>

## Discipline Specific Elective (DSE) Groups

### Group A (Corporate Finance)

Paper No.	Paper
DSE 4.1A	Indian Financial Institutions and Financial Services
DSE 4.2A	Mergers, Acquisitions and Corporate Restructuring
DSE 4.3A	Fund Management in Financial Institutions
DSE 4.4A	International Accounting

### Group B (Banking and Insurance)

Paper No.	Paper
DSE 4.1B	Regulatory Framework for Banking and Insurance Institutions
DSE 4.2B	Management of Banking Products and Services
DSE 4.3B	Management of Insurance Products and Services
DSE 4.4B	Treasury and Forex Management

## Academic Schedule

Semester I	: Classes	: September 2021– January 2022
	Examination	: Early February, 2022
Semester II	: Classes	: February – June 2022
	Examination	: Early July, 2022
	Summer Internship	: July – September, 2022
Semester III	: Classes	: October 2022 – February 2023
	Examination	: Early March 2023
Semester IV	: Classes	: March – June 2023
	Examination	: July 2023
	<b>Final Results</b>	<b>: by 31.08.2023</b>

\*The Academic Schedule is amenable to change owing to Covid 19 pandemic and post recovery.





7. Academic Qualification:

Degree	Year (in descending chronology)	Institution	Board/ University	Major Subjects Combination	(Aggregate Marks* Obtained) ÷ (Total marks*)	Percentage of Marks*

\* In case of Graduation, indicate marks in respect of Honours Subjects.

N.B.- Photocopies of relevant supporting documents (Self Attested) are to be submitted along with the Application Form and the originals of the documents are to be produced at the time of submission

(a) CAT (2020) Registration No .....; Centre Code No.....

(b) MAT (2020 up to May 2021) Form No. ....;

Month & Year .....; Roll No.....

**Declaration**

1. By applicant:

If any of the above statements are found to be incorrect, or if it is found that I have in any way contravened the provisions of the rules and regulations relating to eligibility for pursuing the studies at the Post-Graduate Class or relating to eligibility for taking the University Examination after such studies, my admission will be liable to be cancelled and I shall not be entitled to refund of fees paid by me. Also, I bind myself to abide by the code of conduct and discipline as may be enforced by the authorities from time to time.

Date ..... Signature (in full) .....

2. By father/guardian:

I certify that the above statements are true.

Date..... Signature (in full) .....



**MBA (Financial Management)**  
**Department of Commerce**  
**UNIVERSITY OF CALCUTTA**



Affix stamp  
size Self  
attested photo

Asutosh Building, Kolkata – 700 073  
Tel. No. (033) 2410071 (3 lines) (Extn. 337)  
Fax : 91-033-241-3222

**ADMIT**

Name of the candidate: Mr./ Ms. ....

Roll: Cal/ MBAF/2021 No. ....

(a) CAT (2020) Registration No.....; Centre Code No.....

(b) MAT (2020 upto May 2021) Form No. ....;

Month & Year .....; Roll No. ....

Group Discussion and Personal Interview for MBA (Financial Management) to be held on  
..... **July, 2021** at 11 a.m. in Asutosh Building (2nd floor), University of Calcutta, 87/1,  
College Street, Kolkata – 700 073.

Coordinator, MBA (Financial Management)  
University of Calcutta

Sl. No.....

**RECEIPT**

Date.....

Received an Application for Admission to MBA (Financial Management) from  
Mr./Ms.....of  
(Address).....  
.....  
.....

Signature  
MBA (Financial Management)  
Department of Commerce,  
University of Calcutta

# Department of Commerce: Some Achievements

## Research Projects completed

- ❑ A Survey on the Post-Merger Scenario of Indian Corporate Sector
- ❑ Environmental Reporting Systems in the Indian Automobile Industry
- ❑ The Prime Minister's Rozgar Yojana – A Concurrent Evaluative Study in West Bengal
- ❑ Environmental Management: A Cost-Benefit Analysis of Pollution Control Measures of Selected Industries

## Publications under DSA

1. Corporate Financial Reporting
2. Economic Environment and Human Resource Management
3. Strategic Cost Management
4. Studies in Finance and Accounting,
5. Rediscovering the Balance Sheet: A Corporate Financial Reporting Theory Perspective.
6. International Finance and Accounting
7. e-Business: The New Business Paradigm in a Knowledge Economy

## DSA Phase III (2004 – 2009): Thrust Areas

- ❑ Corporate Social Responsibility
- ❑ International Finance and Accounting
- ❑ Entrepreneurship Development and Small Business

## ASIHSS Programme (2005 – 2010): Thrust Areas

- ❑ e-Business
- ❑ Environmental Accounting
- ❑ Strategic Management of Financial Services.

## CENTRE OF ADVANCED STUDY (CAS) Phase I (2009-2014): Thrust Areas

- ❑ Corporate Social Responsibility
- ❑ International Finance and Accounting
- ❑ Entrepreneurship Development and Small Business

### CONTACT ADDRESS

**MBA (Financial Management)**

**Department of Commerce**

**UNIVERSITY OF CALCUTTA**

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*(only on weekdays from Monday to Friday between 11.00 a.m. to 4.00 p.m.)*

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